ANNUAL EFFICIENCY STATEMENT - BACKWARD LOOK

Local authority

Herefordshire Council

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Activities undertaken to achieve efficiency gain

Unlike the 2005/06 budget, there was no formal corporate exercise carried out by the Council to identify cash efficiency savings for 2004/05. Services have been expected to operate within their cash limited budgets and secure ongoing performance improvements within those resources available.

Progress was made, however, during the year on putting the building blocks in place for future efficiency gains and these included the onset of property and accommodation reviews and the corporate Service Improvement Programme.

		annual efficiency	related to capital	to other	of which cashable (£)		
	Yes	0			0		
Adult Social Services	Activities undertaken to achieve efficiency gain: The proportion of older people living people being helped to live independently fell during 2004/05 thus making it difficult to show efficiency gains within this statement. Considerable work was carried out during the year, however, within the areas of care commissioning and securing operational improvements to achieve significant gains in 2005/06. These are very much evident in the forward looking statement.						
	Quality cross-check notes:						
Children's Services	Yes	1,066,144			523,964		

	Activities undertaken to achieve efficiency gain: The focus on generating efficiency gains within the looked after children area has been on increasing performance in three core areas being:			
	Increasing stability of placements, improving KS4 attainment and increasing the proportion of care leavers in education employment or training.			
	The LEA has been able to make some significant cash releasing savings through a rigorous review of school transport with subsequent improvements in routing and scheduling.			
	Quality cross-check notes: For Looked after Children improvements on Performance Assessment Framework (PAF) indicators 1,2 and 4 have been compared to the financial outturn in these specific areas.			
	For school transport weighted average reduction in costs per rider have been calculated and these on average are £83.			
Culture and Sport	Yes 60,000 60,000 Activities undertaken to achieve efficiency gain: Reduction in management fee to leisure contractor (Halo). This has been achieved with no diminution in service through the investment at the outset of the contract in 'leisure professionals' to ensure operational efficiencies and business growth.			
	Quality cross-check notes: User number figures from Halo internal management information systems increased by 9% from 2003/04 to 2004/05. 2003/04 - 1,080,550 2004/05 - 1,177,930			
Environmental Services	Yes356,7300Activities undertaken to achieve efficiency gain: Significant performance gains have been achieved within the Waste service mainly as a result of the ongoing policy to increase domestic waste recycling through house collections of recyclables. Although there has been a sizeable increase in net expenditure within street cleansing appreciable performance gains have resulted from the new service delivery arrangements with Jarvis.			

waste arising which have been recycled. BVPI 199a - proportion of land and highways having litter and detritus below an acceptable level. Yes 0 0 0 Activities undertaken to achieve efficiency gains have been gained within local transport, specifically within highways maintenance following the signing of the joint venture contract with Jarvis. They can only be estimated, however at this time owing to the changes in methodology on measuring road condition. Local transport Changes in methodology on measuring road condition. The contract was very much in its infancy during 2004/05 and the operational efficiencies will not be fully realised until the current year and these have been reflected in the forward looking statement. Quality cross-check notes: Yes [3.300] 0 [13.300] 13.300 Activities undertaken to achieve efficiency gain: The focus on efficiency gains has been within the administration of renovation and improvement grants and other private sector renewal. Quality cross-check notes: Quality cross-check notes: Yes 0 0 Supporting people Activities undertaken to achieve efficiency gain: Quality cross-check notes: Yes 0 0 Activities undertaken to achieve efficiency gain: Quality cross-check notes: Yes 0 0 Activities undertaken to achieve efficiency gain: Quality cross-check notes: 0 </th <th></th> <th>Quality group shark notae: DV/DL 00-</th>		Quality group shark notae: DV/DL 00-			
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outturn for financing transaction expenditure		Quality cross-check notes: Reduction in revenue			
Procurement Yes 0 0		outturn for financing transaction expenditure			
	Procurement	Yes 0 0			

	Activities undertaken to achieve efficiency gain:				
	Quality cross-check notes:				
	Yes	0			0
Productive time	Activities undertaken to achieve efficiency gain:				
Transactions	Quality cross-check notes:				
	Yes	33,500			33,500
	Activities undertaken to achieve efficiency gain: Introduction of e-recruitment and e-payments.				
Miscellaneous efficiencies	Quality cross-check notes: Reduction in specific ICT Services budget.				
	Yes	0			0
	Activities undertaken to achieve efficiency gain:				
	Quality cross-check notes:				
TOTAL		1,895,674	0	13,300	996,764